

QUARTERLY FINANCIAL REPORT

For the nine-month period ending September 30, 2024

October 21, 2024

Finance Department



STATEMENT OF FINANCIAL POSITION

As at September 30, 2024

						(restated)
		Sep 30, 2024		Dec 31, 2023	5	Sep 30, 2023
Financial Assets						
Cash	\$	50,766,203	\$	17,427,855	\$	40,509,142
Short Term Investments		18,000,000		60,169,082		67,363,666
Long Term Investments		23,061,960		18,057,460		9,098,929
Land and Inventories for Resale		16,054,017		17,265,213		17,603,415
Taxes Receivable and Grants in Place		5,364,273		3,972,283		4,575,161
Trade and Other Receivable		6,159,060		16,189,948		5,284,495
Total Financial Assets	\$	119,405,513	\$	133,081,840	\$	144,434,808
Financial Liabilities						
Accounts Payable and Accrued Liabilities	\$	16,707,639	\$	14,597,813	\$	11,810,882
Deferred Revenue		5,279,972		8,133,300		9,189,790
Deposit Liabilities		1,012,333		938,910		1,066,867
Employee Benefit Obligations		1,804,760		3,228,715		1,740,637
Asset Retirement Obligations		4,658,230		4,658,230		4,077,619
Contaminated Sites		269,587		269,587		269,587
Long Term Debt		53,166,599		55,893,041		56,636,086
	\$	82,899,120	\$	87,719,597	\$	84,791,467
Net Financial Assets	\$	36,506,393	\$	45,362,243	\$	59,643,341
Non-Financial Assets						
Inventory for Consumption	\$	1,191,443	\$	1,144,058	\$	1,150,694
Prepaid Expenses		723,731		429,623		284,108
Tangible Capital Assets		911,936,161		907,832,323		826,292,286
Accumulated Amortization		(373,275,612)		(358,456,648)		(357,680,802)
Work in Progress		70,447,712		23,514,561		92,078,363
	\$	611,023,435	\$	574,463,917	\$	562,124,649
Accumulated Surplus	\$	647,529,828	\$	619,826,160	\$	621,767,990
Accumulated Surplus & Reserves						
Accumulated Surplus	\$	569,545,365	\$	547,918,789	\$	541,457,674
Restricted Reserves	+	12,533,431	7	12,343,526	7	12,835,672
Unrestricted Reserves		65,451,032		59,563,845		67,474,645
Total Accumulated Surplus & Reserves	\$	647,529,828	\$	619,826,160	\$	621,767,990



OPERATING BUDGET VS. ACTUAL

	024 Budget 12 months) 46,207,841 28,730 1,295,528 35,903,320 4,743,972 4,000,000 757,900 530,000 - 1,096,484 7,727,235 60,000 - 1,720,445 - 104,071,454	9 months) 46,193,765 28,730 1,295,209 31,038,241 2,517,715 3,708,951 734,006 409,386 189,905 1,019,013 5,721,111 141,858 118,616 1,684,465 183,575 94,984,546		(Budget Remaining) 14,076 - 319 4,865,079 2,226,257 291,049 23,894 120,614 (189,905) 77,471 2,006,124 (81,858) (118,616) 35,980 (183,575)	Variance % (Budget Spent) 100% 100% 100% 86% 53% 93% 97% 77% 0% 93% 74% 236% 0% 98% 0%	9 months) 42,378,033 28,730 1,710,667 30,624,885 2,648,134 4,020,932 673,632 435,363 173,444 942,744 5,082,032 6,544 242,433 2,902,153
Municipal Taxes Local Improvements Seamless Taxes User Fees & Sale of Goods Government Transfers for Operating Investment Income Penalties and Cost of Taxes Fine Revenue Development Levies Licenses and Permits Franchise and Concession Fees Donation Other Income Transfers from Reserves Gain on Disposal of Capital Assets Total Revenues \$ Expenditures Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	46,207,841 28,730 1,295,528 35,903,320 4,743,972 4,000,000 757,900 530,000 - 1,096,484 7,727,235 60,000 - 1,720,445	\$ 46,193,765 28,730 1,295,209 31,038,241 2,517,715 3,708,951 734,006 409,386 189,905 1,019,013 5,721,111 141,858 118,616 1,684,465 183,575	\$	14,076 - 319 4,865,079 2,226,257 291,049 23,894 120,614 (189,905) 77,471 2,006,124 (81,858) (118,616) 35,980 (183,575)	100% 100% 100% 86% 53% 93% 97% 77% 0% 93% 74% 236% 0%	42,378,033 28,730 1,710,667 30,624,885 2,648,134 4,020,932 673,632 435,363 173,444 942,744 5,082,032 6,544 242,433 2,902,153
Local Improvements Seamless Taxes User Fees & Sale of Goods Government Transfers for Operating Investment Income Penalties and Cost of Taxes Fine Revenue Development Levies Licenses and Permits Franchise and Concession Fees Donation Other Income Transfers from Reserves Gain on Disposal of Capital Assets Total Revenues \$ Expenditures Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	28,730 1,295,528 35,903,320 4,743,972 4,000,000 757,900 530,000 - 1,096,484 7,727,235 60,000 - 1,720,445	28,730 1,295,209 31,038,241 2,517,715 3,708,951 734,006 409,386 189,905 1,019,013 5,721,111 141,858 118,616 1,684,465 183,575		319 4,865,079 2,226,257 291,049 23,894 120,614 (189,905) 77,471 2,006,124 (81,858) (118,616) 35,980 (183,575)	100% 100% 86% 53% 93% 97% 77% 0% 93% 74% 236% 0%	\$ 28,730 1,710,667 30,624,885 2,648,134 4,020,932 673,632 435,363 173,444 942,744 5,082,032 6,544 242,433 2,902,153
Seamless Taxes User Fees & Sale of Goods Government Transfers for Operating Investment Income Penalties and Cost of Taxes Fine Revenue Development Levies Licenses and Permits Franchise and Concession Fees Donation Other Income Transfers from Reserves Gain on Disposal of Capital Assets Total Revenues \$ Expenditures Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	1,295,528 35,903,320 4,743,972 4,000,000 757,900 530,000 - 1,096,484 7,727,235 60,000 - 1,720,445 -	\$ 1,295,209 31,038,241 2,517,715 3,708,951 734,006 409,386 189,905 1,019,013 5,721,111 141,858 118,616 1,684,465 183,575	¢	4,865,079 2,226,257 291,049 23,894 120,614 (189,905) 77,471 2,006,124 (81,858) (118,616) 35,980 (183,575)	100% 86% 53% 93% 97% 77% 0% 93% 74% 236% 0% 98%	1,710,667 30,624,885 2,648,134 4,020,932 673,632 435,363 173,444 942,744 5,082,032 6,544 242,433 2,902,153
User Fees & Sale of Goods Government Transfers for Operating Investment Income Penalties and Cost of Taxes Fine Revenue Development Levies Licenses and Permits Franchise and Concession Fees Donation Other Income Transfers from Reserves Gain on Disposal of Capital Assets Total Revenues Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	35,903,320 4,743,972 4,000,000 757,900 530,000 - 1,096,484 7,727,235 60,000 - 1,720,445	\$ 31,038,241 2,517,715 3,708,951 734,006 409,386 189,905 1,019,013 5,721,111 141,858 118,616 1,684,465 183,575	¢	4,865,079 2,226,257 291,049 23,894 120,614 (189,905) 77,471 2,006,124 (81,858) (118,616) 35,980 (183,575)	86% 53% 93% 97% 77% 0% 93% 74% 236% 0% 98%	30,624,885 2,648,134 4,020,932 673,632 435,363 173,444 942,744 5,082,032 6,544 242,433 2,902,153
Government Transfers for Operating Investment Income Penalties and Cost of Taxes Fine Revenue Development Levies Licenses and Permits Franchise and Concession Fees Donation Other Income Transfers from Reserves Gain on Disposal of Capital Assets Total Revenues Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	4,743,972 4,000,000 757,900 530,000 - 1,096,484 7,727,235 60,000 - 1,720,445	\$ 2,517,715 3,708,951 734,006 409,386 189,905 1,019,013 5,721,111 141,858 118,616 1,684,465 183,575	¢	2,226,257 291,049 23,894 120,614 (189,905) 77,471 2,006,124 (81,858) (118,616) 35,980 (183,575)	53% 93% 97% 77% 0% 93% 74% 236% 0% 98%	2,648,134 4,020,932 673,632 435,363 173,444 942,744 5,082,032 6,544 242,433 2,902,153
Investment Income Penalties and Cost of Taxes Fine Revenue Development Levies Licenses and Permits Franchise and Concession Fees Donation Other Income Transfers from Reserves Gain on Disposal of Capital Assets Total Revenues Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	4,000,000 757,900 530,000 - 1,096,484 7,727,235 60,000 - 1,720,445	\$ 3,708,951 734,006 409,386 189,905 1,019,013 5,721,111 141,858 118,616 1,684,465 183,575	¢	291,049 23,894 120,614 (189,905) 77,471 2,006,124 (81,858) (118,616) 35,980 (183,575)	93% 97% 77% 0% 93% 74% 236% 0%	4,020,932 673,632 435,363 173,444 942,744 5,082,032 6,544 242,433 2,902,153
Penalties and Cost of Taxes Fine Revenue Development Levies Licenses and Permits Franchise and Concession Fees Donation Other Income Transfers from Reserves Gain on Disposal of Capital Assets Total Revenues Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	757,900 530,000 - 1,096,484 7,727,235 60,000 - 1,720,445	\$ 734,006 409,386 189,905 1,019,013 5,721,111 141,858 118,616 1,684,465 183,575	¢	23,894 120,614 (189,905) 77,471 2,006,124 (81,858) (118,616) 35,980 (183,575)	97% 77% 0% 93% 74% 236% 0% 98%	673,632 435,363 173,444 942,744 5,082,032 6,544 242,433 2,902,153
Fine Revenue Development Levies Licenses and Permits Franchise and Concession Fees Donation Other Income Transfers from Reserves Gain on Disposal of Capital Assets Total Revenues Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	530,000 - 1,096,484 7,727,235 60,000 - 1,720,445	\$ 409,386 189,905 1,019,013 5,721,111 141,858 118,616 1,684,465 183,575	¢	120,614 (189,905) 77,471 2,006,124 (81,858) (118,616) 35,980 (183,575)	77% 0% 93% 74% 236% 0% 98%	435,363 173,444 942,744 5,082,032 6,544 242,433 2,902,153
Development Levies Licenses and Permits Franchise and Concession Fees Donation Other Income Transfers from Reserves Gain on Disposal of Capital Assets Total Revenues Expenditures Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	- 1,096,484 7,727,235 60,000 - 1,720,445	\$ 189,905 1,019,013 5,721,111 141,858 118,616 1,684,465 183,575	•	(189,905) 77,471 2,006,124 (81,858) (118,616) 35,980 (183,575)	0% 93% 74% 236% 0% 98%	173,444 942,744 5,082,032 6,544 242,433 2,902,153
Licenses and Permits Franchise and Concession Fees Donation Other Income Transfers from Reserves Gain on Disposal of Capital Assets Total Revenues Expenditures Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	1,096,484 7,727,235 60,000 - 1,720,445	\$ 1,019,013 5,721,111 141,858 118,616 1,684,465 183,575	•	77,471 2,006,124 (81,858) (118,616) 35,980 (183,575)	93% 74% 236% 0% 98%	942,744 5,082,032 6,544 242,433 2,902,153
Franchise and Concession Fees Donation Other Income Transfers from Reserves Gain on Disposal of Capital Assets Total Revenues Expenditures Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	7,727,235 60,000 - 1,720,445 -	\$ 5,721,111 141,858 118,616 1,684,465 183,575	•	2,006,124 (81,858) (118,616) 35,980 (183,575)	74% 236% 0% 98%	5,082,032 6,544 242,433 2,902,153
Donation Other Income Transfers from Reserves Gain on Disposal of Capital Assets Total Revenues Expenditures Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	60,000 - 1,720,445 -	\$ 141,858 118,616 1,684,465 183,575	•	(81,858) (118,616) 35,980 (183,575)	236% 0% 98%	6,544 242,433 2,902,153
Other Income Transfers from Reserves Gain on Disposal of Capital Assets Total Revenues Expenditures Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	1,720,445 -	\$ 118,616 1,684,465 183,575	¢	(118,616) 35,980 (183,575)	0% 98%	242,433 2,902,153
Transfers from Reserves Gain on Disposal of Capital Assets Total Revenues Expenditures Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	-	\$ 1,684,465 183,575	•	35,980 (183,575)	98%	2,902,153
Gain on Disposal of Capital Assets Total Revenues Expenditures Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	-	\$ 183,575	•	(183,575)		
Total Revenues \$ Expenditures Seamless Education Requisitions Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	104,071,454	\$	•		0%	
Expenditures Seamless Education Requisitions \$ Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales	104,071,454	\$ 94,984,546	¢	0.000.000		217,272
Seamless Education Requisitions \$ Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales			Ψ	9,086,908	91%	\$ 92,086,998
Salaries, Wages & Benefits Contracted Services Goods and Materials Cost of Sales						
Contracted Services Goods and Materials Cost of Sales	1,295,529	\$ 971,647	\$	323,882	75%	\$ 1,282,719
Goods and Materials Cost of Sales	40,832,468	29,004,394		11,828,074	71%	27,504,250
Cost of Sales	26,320,512	17,614,272		8,706,240	67%	17,138,647
	5,223,862	3,197,509		2,026,353	61%	3,034,055
Transfers to Local Boards or Agencies	787,141	1,587,542		(800,401)	202%	940,401
3	2,829,023	1,982,581		846,442	70%	2,341,599
Interest on Long-Term Debt	3,190,803	1,370,391		1,820,412	43%	1,344,808
Principal Debt Payments	3,904,559	2,726,442		1,178,117	70%	2,113,976
Bank Charges	176,365	106,122		70,243	60%	118,509
Utilities	6,793,176	5,196,806		1,596,370	77%	4,797,065
Accretion Expense	121,569	-		121,569	0%	-
Transfers to Reserves	12,502,846	7,762,344		4,740,502	62%	13,834,391
Bad Debt	10,000	1,086		8,914	11%	(1,387)
Total Expenditures \$	103,987,853	\$ 71,521,136	\$	32,466,719	69%	\$ 74,449,033
Surplus/(Deficit) \$	83,601	\$ 23,463,410	\$	(23,379,811)		\$ 17,637,965
Other -						
Contributed Assets \$	-	\$ -	\$	-		\$ -
Surplus/(Deficit) \$	83,601	\$ 23,463,410	\$	(23,379,811)		\$ 17,637,965



OPERATING BUDGET VS. ACTUAL BY DIVISION

				Current Y	ea	r			Prior Year
		2024 Budget	2	024 Actuals		Variance \$	Variance %	2	023 Actuals
	_ ((12 months)		(9 months)	ŀ	(Budget Remaining)	(Budget Spent)	((9 months)
Revenues									
General Government	\$	63,868,027	\$	60,119,087	\$	3,748,940	94%	\$	56,675,200
Protective Services		1,876,570		1,283,179		593,391	68%		1,612,377
Transportation Services		1,105,429		1,019,979		85,450	92%		2,013,628
Environmental Services		28,185,055		21,385,439		6,799,616	76%		20,527,884
Social Services		770,190		720,598		49,592	94%		695,191
Planning and Development		1,961,382		2,666,596		(705,214)	136%		2,419,503
Recreation and Culture		6,304,801		7,789,668		(1,484,867)	124%		8,143,215
Total Revenues	\$	104,071,454	\$	94,984,546	\$	9,086,908	91%	\$	92,086,998
Expenditures									
General Government	\$	13,830,030	\$	9,517,751	\$	4,312,279	69%	\$	12,860,077
Protective Services		20,708,692		14,485,888		6,222,804	70%		15,174,517
Transportation Services		13,414,921		9,445,696		3,969,225	70%		9,753,574
Environmental Services		28,185,056		15,409,294		12,775,762	55%		16,845,084
Social Services		1,351,241		1,019,923		331,318	75%		1,010,094
Planning and Development		4,969,445		4,356,202		613,243	88%		4,304,013
Recreation and Culture		21,528,468		17,286,381		4,242,087	80%		14,501,674
Total Expenditures	\$	103,987,853	\$	71,521,136	\$	32,466,719	69%	\$	74,449,033
Surplus/(Deficit)	\$	83,601	\$	23,463,410	\$	(23,379,811)		\$	17,637,965
Other									
Contributed Assets	\$	-	\$	-	\$	-		\$	-
Surplus/(Deficit)	\$	83,601	\$	23,463,410	\$	(23,379,811)	•	\$	17,637,965



RESERVE FORECAST

As at September 30, 2024

	Dec 31, 2022	D	ec 31, 2023	D	ec 31, 2024
Restricted Reserves					
Business Improvement District (BID)	\$ 1,056,414	\$	1,046,414	\$	361,414
Offsites	9,002,000		9,062,544		9,252,449
Public Municipal	169,186		169,186		169,186
Subdivision Prepaid Improvements	2,065,381		2,065,381		2,065,381
	\$ 12,292,981	\$	12,343,525	\$	11,848,430
Unrestricted Reserves					
General Government	\$ 10,172,554	\$	8,572,043	\$	5,598,061
Protective Services	1,867,364		2,725,281		2,293,694
Transportation Services	11,063,696		12,144,504		8,994,593
Environmental Services	16,190,825		17,056,912		8,465,439
Social Services	824,907		548,179		469,565
Planning and Economic Development	6,665,068		8,392,162		3,469,022
Recreation and Culture	10,300,684		10,124,765		9,556,781
	\$ 57,085,097	\$	59,563,846	\$	38,847,154
Total Reserves	\$ 69,378,078	\$	71,907,371	\$	50,695,584

RESERVE FUNDING VERIFICATION

In reference to the Reserves Policy, the finance department has verified that the reserves are funded by demonstrating that cash and investments are greater than the total reserve balance.

	Septe	mber 30, 2024
Cash		50,766,203
Investments		41,061,960
Total Liquid Assets	\$	91,828,163
Restricted Reserves		12,533,430
Unrestricted Reserves		65,451,032
Total Reserves	\$	77,984,462

As at September 30, 2024, the balance of total liquid assets (cash and investments) \$91,828,163 is greater than the balance of total reserves (restricted and unrestricted) \$77,984,462, which demonstrates that the reserves are adequately funded.



CAPITAL BUDGET VS. ACTUAL

For the nine-month period ending September 30, 2024

			2024 Budget		
	Project	Actuals	Budget	Variance \$	Variance %
	Count	(9 months)	(12 months)	(Budget Remaining)	(Budget Spent)
Projects					_
Complete	51	\$ 4,727,850	\$ 5,993,289	\$ 1,265,440	79%
In Progress	73	48,451,819	108,892,771	60,440,951	44%
Not Started	17	-	7,660,125	7,660,125	0%
Total Projects	141	\$ 53,179,669	\$ 122,546,184	\$ 69,366,515	43%

For a detailed list of the 2024 capital budget vs. actual, please refer to Appendix 1.

				2023 Budget				
	Project	Actuals		Budget		Variance \$	Variance %	
	Count					(Budget		
		(9 months)		(12 months)		Remaining)	(Budget Spent)	
Projects								
Complete	35	\$ 2,105,719	\$	2,421,666	\$	315,947	87%	
In Progress	106	27,173,821		100,514,687		73,340,866	27%	
Not Started	22	-		3,885,822		3,885,822	0%	
Total Projects	163	\$ 29,279,540	\$	106,822,175	\$	77,542,635	27%	



APPENDIX 1 - CAPITAL BUDGET VS. ACTUAL DETAILED LIST

	Actuals	Budget	Variance \$	Variance %	
	(9 months)	(12 months)	(Budget Remaining)	(Budget Spent)	Project Status
apital Projects & One-Time Expenditures 00 - General Government					
120 - Legislative Services					
2312001 - LEG - Electronic Document and Records Management System Consultant	66,819	157,456	90,637	42%	In Progre
132 - Information Technology	66,819	157,456	90,637	42%	
2313206 - IT - Meeting Room Upgrades	18,161	17,965	(196)	101%	Complet
2413225 - IT - Desktop Hardware	131,654	132,000	346	100%	Complet
2413226 - IT - Multi-Function Printers	10,431	10,000	(431)	104%	Comple
2313227 - IT - Fibre Optics Network	25,598	80,000	54,403	32%	In Progre
2413227 - IT - Upgrade Network Connectivity	283,695	600,000	316,305	47%	In Progre
135 - Employee Relations	469,539	839,965	370,426	56%	
2313501 - EMPREL - Employee Management System	-	350,000	350,000	0%	Not Start
139 - GIS	-	350,000	350,000	0%	
2313901 - GIS - GIS Web Mapping Solution	28,645	40,672	12,027	70%	Comple
	28,645	40,672	12,027	70%	_
140 - Building Maintenance					
2414009 - BM - City Hall - Furniture Replacement	<u> </u>	35,000 35,000	35,000 35,000	0% 0%	In Progre
00 - Protective Services					
210 - RCMP					
2221001 - RCMP - Renovation for SK Crime Reduction Unit	1,094,142	1,070,130	(24,012)	102%	In Progre
000 P 111 0 6 6	1,094,142	1,070,130	(24,012)	102%	_
220 - Public Safety	1 000	1 000		1000/	Camaniat
2322001 - PSAFTY - Emergency Equipment	1,000	1,000 50,000	0.120	100%	Complet
2224101 - RCMP/911 - Emergency Communication Centre	40,880 41,880	51,000	9,120 9,120	82% 82%	In Progre
230 - Fire Services	41,000	31,000	3,120	02 /0	
2423002 - FIRE - Fire Truck Replacement	1,106,486	1,155,000	48,514	96%	In Progre
2423009 - FIRE - Rehab and Command Trailer	-	30,000	30,000	0%	In Progre
2423001 - FIRE - Vehicle Headsets	-	18,000	18,000	0%	Not Star
	1,106,486	1,203,000	96,514	92%	
241 - 911 Services			•		
2224103 - RCMP/911 Services - NG 911 Call Management System	1,674	88,472	86,798	100%	In Progre
2224104 - 911 - Renovation for 911 Vault	442,151	450,000	7,849	98%	In Progr
	443,825	538,472	94,647	82%	•



	Actuals (9 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)	Projec Status
- 00 - Transportation Services	, ,	,	<u> </u>	. ,	
312 - Fleet Services					
2314002 - BM - (Unit 22-63) - Work Van	72,210	72,185	(25)	100%	Comple
2371252 - PARKS - (Unit 11-24) - Front Mount Riding Mower	75,779	62,000	(13,779)	122%	Comple
2431201 - FLEET - Vermac Message Board - 14-40	26,788	32,500	5,712	82%	Comple
2232060 - ROADS - (Unit 27-17) - Tandem Axle Truck	286,716	286,316	(400)	100%	Comple
2432054 - ROADS - 3/4 Ton Truck - UNIT 23-54	64,401	75,000	10,599	86%	Comple
2432055 - ROADS - 3/4 Ton Truck - UNIT 23-55	64,401	75,000	10,599	86%	Comple
2432056 - ROADS - 3/4 Ton Truck - UNIT 23-61	64,401	75,000	10,599	86%	Comple
2432059 - ROADS - Snow Blower - Unit 15-32	222,040	222,040	-	100%	Comple
2442150 - WWTP - 1/2 Ton Truck - Unit 22-77	62,845	65,000	2,155	97%	Comple
2443001 - SWASTE - DOZER - UNIT 17-55	709,000	850,000	141,000	83%	Comple
2471051 - BMASP - SIDE / SIDE - Unit 18-46	39,793	39,793	-	100%	Comple
2473102 - LGCC - Golf Carts	156,016	175,000	18,984	89%	Comple
2273102 - LGCC - Reelmaster 5410 Fairway Mower (2)	-	220,000	220,000	0%	In Progr
2331201 - Fleet Management Manual & Procurement Package	25,343	150,000	124,657	17%	In Progr
2371250 - PARKS - (Unit 11-12) - 16 FT Riding Mower	-	226,800	226,800	0%	In Progr
2423004 - FIRE - SUV - Unit C2	-	80,000	80,000	0%	In Progr
2432058 - ROADS - (Unit 26-26) - F550	-	100,000	100,000	0%	In Progr
2441001 - WATER - 1.5 Ton Truck - Unit 24-11	67,802	95,000	27,198	71%	In Progr
2454051 - CMTRY - 2 Ton Truck - Unit 26-25	-	100,000	100,000	0%	In Progr
2441050 - WATER - 3/4 Ton Truck - Unit 23-42	-	75,000	75,000	0%	Not Star
	1,937,534	3,076,634	1,139,100	63%	
320 - Roadway Services					
2213628 - ROADS - Public Transportation Study and	19.510	24 242	2.702	070/	Camania
Implementation Master Plan 2213629 - ROADS - 50 Avenue and 67 Street Intersection	18,519	21,312	2,793	87%	Comple
Upgrades – Construction Services	3,428	15,278	11,850	22%	Comple
2332007 - ROADS - 50 Avenue Asphalt Walking Trail from 12 Street to 25 Street	167,132	171,022	3,890	98%	Complet
2432001 - ROADS - Transportation Master Plan - 2024 Update	122,792	400,000	277,208	31%	In Progr
2432002 - ROADS - Arterial and Collector Roads 2024 Street	4 000 547	0.500.000	0.404.450	000/	
Improvement Program – Construction Services 2432007 - ROADS - 2025 Surface Improvement – Design Services	1,338,547	3,500,000	2,161,453	38%	In Progr
2432007 - ROADS - 2025 Surface improvement – Design Services 2432008 - ROADS - 12 Street Functional Plan – 50 Avenue to 75	-	25,000	25,000	0%	In Progr
Avenue – Design Services	-	100,000	100,000	0%	In Progr
2432009 - ROADS - 2024 Local Road Street Improvement Program – Construction Services	963,476	1,170,000	206,524	82%	In Progr
2432010 - ROADS - 75 Avenue Functional Plan – 12 Street to 44 Street – Design Services	-	90,000	90,000	0%	In Progr
	2,613,895	5,492,612	2,878,717	48%	
340 - Airport					
2434006 - AIRPORT - Bathroom Upgrade Consultant/Design	6,580	15,000	8,420	44%	Comple
2434008 - AIRPORT - Commercial Air Services Feasibility Study	142,565	142,485	(80)	100%	In Progre
	149,145	157,485	8,340	95%	



	Actuals	Budget	Variance \$ (Budget	Variance % (Budget	Project
<u>-</u>	(9 months)	(12 months)	Remaining)	Spent)	Status
400 - Environmental Services					
350 - Stormwater Drainage					
2213631 - STORM - East Drainage Channel Improvements Phase III – Lake K and Channel – Design & Construction 2335016 - STORM - East Drainage Channel Improvements Phase	21,415	43,000	21,585	50%	Complete
IV – Channel – Design and Construction Services	68,299	135,000	66,701	51%	Complete
2135004 - Neale Edmunds Complex Easement Plan	4,943	6,929	1,986	71%	In Progress
2113605 - Northwest Drainage Channel – Phase III - Construction	3,535	1,605,642	1,602,107	0%	In Progress
2235001 - STORM - Neale Edmunds Easement Plan (Phase II)	25,000	28,000	3,000	89%	In Progress
2335014 - STORM - Storm Sewer Collection Master Plan	109,916	184,088	74,172	60%	In Progress
2335017 - STORM - Northwest Drainage Channel Improvements Phase IV – Construction Services	73,284	3,734,723	3,661,439	2%	In Progress
2335019 - STORM - 67 Street between 50 Avenue to West of 52 Av	-	50,000	50,000	0%	In Progress
2435003 - STORM - Lake K Clay Removal	1,097,964	1,180,000	82,036	93%	In Progress
2435002 - STORM - Neale Edmunds Landowner Crossing	-	65,000	65,000	0%	Not Started
	1,404,356	7,032,382	5,628,026	20%	
411 - Water Treatment Plant					
1841107 - Water Treatment Plant - Chemical Feeder System (Carbon)	14,675	45,000	30,325	33%	Complete
1841108 - Water Treatment Plant - Chemical Feeder System (Lime)	567,549	888,166	320,617	64%	Complete
2141116 - Water Treatment Plant - Ultraviolet Light Disinfection System (UV System)	27,702	66,937	39,235	41%	Complete
2241107 - WTP - Ultraviolet Light Disinfection System	356,123	445,000	88,877	80%	Complete
2141108 - River Intake - High Lift Pump #102 Overhaul	1,105	98,789	97,684	1%	In Progress
2241035 - WTP - Old WTP and Old West End Reservoir Pump House Demolition and Site reclamation	-	355,126	355,126	0%	In Progress
2241118 - WTP - Water System Assessment Study	75,638	103,294	27,656	73%	In Progress
	1,042,792	2,002,312	959,520	52%	
420 - Wastewater Collection					
2213633 - WWC - Sanitary Sewer Master Plan	69,896	123,971	54,075	56%	In Progress
2342001 - WWC - Inflow/Infiltration Reduction Program	-	15,000	15,000	0%	In Progress
2342004 - WWC - NE Effluent Discharge Line	-	7,500,000	7,500,000	0%	In Progress
2342006 - WWC - Central Business District Replacement Program - Phase I - Construction Services	963,549	1,651,908	688,359	58%	In Progress
2442001 - WWC - 2024 Water and Sewer Replacement Program – Construction	1,229,245	1,900,000	670,755	65%	In Progress
2242002 - Wastewater Collection - Inflow/Infiltration Reduction Program	4,185	25,000	20,815	17%	In Progress
2442005 - WWC - 2025 Water and Sewer Replacement Program – Design Services	13,465	25,000	11,535	54%	In Progress
_	2,280,341	11,240,879	8,960,538	20%	
421 - Wastewater Treatment Plant	=,=00,041	,=-70,013	0,000,000		
1813602 - Engineering - Wastewater Treatment Plant	1,469,503	5,968,344	4,498,841	25%	In Progress
2442101 - WWTP - Lagoon Desludging	282,900	1,500,000	1,217,100	19%	In Progress
27721VI - WW IF - Lagoon Desiluuging	•				in Flogress
	1,752,403	7,468,344	5,715,941	23%	



Actuals (9 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)	Project Status
-				
-	10,000	10,000	0%	In Progress
50,022	249,800	199,778	20%	In Progress
-	32,625	32,625	0%	In Progress
-	2,000,000	2,000,000	0%	In Progress
2,560,615	4,787,647	2,227,032	53%	In Progress
-	1,500,000	1,500,000	0%	In Progress
-	125,000	125,000	0%	In Progress
-	835,822	835,822	0%	Not Started
2,610,637	9,540,894	6,930,257	27%	
33,309	42,981	9,672	77%	Complete
54,585	86,632	32,047	63%	In Progres
87,895	129,613	41,718	68%	_
7,285	13,567	6,282	54%	Complete
7,285	13,567	6,282	54%	
93,963	162,665	68,702	58%	In Progres
-	200,000	200,000	0%	In Progres
7,015	96,322	89,307	7%	In Progress
-	125,000	125,000	0%	Not Starte
100,978	583,987	483,009	17%	
58,868	60,000	1,132	98%	Complete
4,066	28,427	24,361	14%	Complete
22,695	233,037	210,342	10%	In Progress
53,922	60,600	6,678	89%	In Progres
38,969	443,600	404,631	9%	In Progres
· _		81,400	0%	In Progress
_		<u> </u>		Not Started
_				Not Started
		·		Not Starte
_				Not Starte
				Not Starte
				Not Started
				- NOT STATE
179 520	2 562 267			
178,520	3,563,367	3,384,846	5%	
178,520 48,942	3,563,367 50,000	1,058	98%	In Progress
	(9 months) - 50,022 - 2,560,615 2,610,637 33,309 54,585 87,895 7,285 7,285 7,285 100,978 58,868 4,066 22,695 53,922	(9 months) (12 months) - 10,000 50,022 249,800 - 32,625 - 2,000,000 2,560,615 4,787,647 - 1,500,000 - 125,000 - 835,822 2,610,637 9,540,894 33,309 42,981 54,585 86,632 87,895 129,613 7,285 13,567 7,285 13,567 7,285 13,567 93,963 162,665 - 200,000 7,015 96,322 - 125,000 100,978 583,987 58,868 60,000 4,066 28,427 22,695 233,037 53,922 60,600	(9 months) (12 months) (Budget Remaining)	(9 months) (12 months) (Budget Remaining) (Budget Spent) - 10,000 10,000 0% 50,022 249,800 199,778 20% - 32,625 32,625 0% - 2,000,000 2,000,000 0% 2,560,615 4,787,647 2,227,032 53% - 1,500,000 1,500,000 0% - 125,000 125,000 0% - 835,822 835,822 0% 2,610,637 9,540,894 6,930,257 27% 33,309 42,981 9,672 77% 54,585 86,632 32,047 63% 87,895 129,613 41,718 68% 7,285 13,567 6,282 54% 7,285 13,567 6,282 54% 93,963 162,665 68,702 58% - 200,000 20,000 0% 7,015 96,322 89,307 7% <t< td=""></t<>



	Actuals	Budget	Variance \$ (Budget	Variance % (Budget	Project
-	(9 months)	(12 months)	Remaining)	Spent)	Status
00 - Recreation & Culture					
710 - Parks	74.400	100.000	05.070	740/	0 11
2254002 - CMTRY - Phase 1 Development Plan	74,130	100,000	25,870	74%	Complete
2371101 - VLA - Soccer Field Irrigation Replacement 2371210 - PARKS - Driven Energy Legion Ball Park- Sound	25,686	53,686	28,000	48%	Complete
Booth/Concession Demolition & Construction	22,051	30,993	8,943	71%	Complete
2471007 - BMASP - Asphalt Trail Replacement	97,170	120,000	22,830	81%	Complete
2471102 - LBP - Perimeter Fence Replacement	8,995	40,000	31,005	22%	Complete
2471110 - LBP - Outfield Fence Capping Upgrade	8,500	25,000	16,500	34%	Complete
2471206 - PARKS - New Ventrac Tractor	76,525	85,000	8,475	90%	Complete
2471212 - PARKS - New Irrigation at Operations Center	29,950	32,000	2,050	94%	Complete
2471002 - BMASP - Bridge Replacement	-	190,000	190,000	0%	In Progres
2471202 - PARKS - Bowsfield Playground Replacement	85,605	105,000	19,395	82%	In Progres
2271204 - Parks - Martin Browne Playground Replacement	-	120,000	120,000	0%	Not Starte
2471008 - LCSD - Turf Field	_	200,000	200,000	0%	Not Starte
-	428,613	1,101,679	673,067	39%	_
730 - Aquatic Centres			•		
· 2373007 - BAC- Building Envelope Rehabilitation	419,757	627,333	207,576	67%	Complete
2473003 - BAC - Feasibility Study	43,845	65,000	21,155	67%	Complete
2373001 - BAC - Loading Dock Expansion	-	20,000	20,000	0%	In Progres
2373006 - BAC- Office Renovations	33,983	33,983	-	100%	In Progres
2473001 - BAC Replace Air Conditioner Unit	-	130,000	130,000	0%	In Progres
	497,585	876,316	378,731	57%	
731 - Lloydminster Golf & Curling Centre	, , , , ,	,.	,		
2273116 - LGCC - Driving Range Picker	33,916	34,000	84	100%	Complete
2473109 - PLNTOPS - LGCC Ammonia relief line upgrade	34,782	35,000	218	99%	Complete
2273118 - LGCC - Maintenance Shop Design	1,462	94,345	92,883	2%	In Progres
2473107 - LGCC - Additional parking lot lighting	26	30,000	29,974	0%	In Progres
2473108 - LGCC - Golf Course Review	38,400	50,000	11,600	77%	In Progres
2473101 - LGCC - Maintenance Shop Replacement	-	3,100,000	3,100,000	0%	Not Starte
2473106 - LGCC - Engineering/Mechanical Design for Building	_	50,000	50,000	0%	Not Starte
2470100 - E000 - Engineering/Meditarioal Design for Bailding	108,586	3,393,345	3,284,759	3%	- Not Otario
733 - Servus Sports Centre	100,000	0,000,040	0,204,703	070	
2314010 - BM - SSC Furniture Replacement	74,963	75,000	37	100%	Complete
2373304 - SSC - Front Administration Area Design Plan	23,947	23,947	-	100%	Complete
2373307 - SSC - Parking Lot Rehabilitation Phase 3	20,541	5,000	5,000	0%	Complete
2373307 - SSC - Parking Lot Renabilitation Phase 3 2373309 - SSC - Bleacher Handrail Additions - Arena/Fieldhouses	- 19,400	25,000	5,600	78%	Complete
			5,600		
2473303 - PLNTOPS - SSC Ammonia Relief Line Upgrade	116,560	116,560		100%	Complete
2473314 - SSC - Industrial Water Heater Replacements	78,812	125,000	46,188	63%	Complete
2473318 - SSC - Front Administration/Reception Area Construction	111,436 425,118	125,000 495,507	13,564 70,389	89% 8 6%	In Progres



	Actuals (9 months)	Budget (12 months)	Variance \$ (Budget Remaining)	Variance % (Budget Spent)	Project Status
734 - Arenas					
2473604 - PLNTOPS - RR Ammonia relief line upgrade	59,215	60,000	785	99%	Complete
2373604 - RR - Design for Russ Robertson Expansion	-	73,810	73,810	0%	In Progress
2373401 - AM - Feasibility Study		65,000	65,000	0%	Not Started
	59,215	198,810	139,595	30%	
740 - Recreation & Cultural Services					
2074008 - RECCUL - Multi-Use Sports Facility	33,830,672	61,235,497	27,404,825	55%	In Progress
2374002 - Saskatchewan Summer Games	1,504	110,000	108,496	1%	In Progress
	33,832,177	61,345,497	27,513,321	55%	-
761 - Lloydminster Museum & Archives					
2276108 - WHP - Weaver House Abatement	37,678	39,562	1,884	95%	Complete
2376101 - WHP - Site Landscape + Interpretive Plan	52,735	53,047	312	99%	Complete
2276103 - LCSC - Building Demolition	-	95,951	95,951	0%	In Progress
2476102 - WHP - Log Church Restoration	271,904	308,700	36,796	88%	In Progress
	362,318	497,260	134,942	73%	-
tal Capital Projects & One-Time Expenditures	\$ 53,179,669	\$ 122,546,184	\$ 69,366,515	43%	_



APPENDIX 2 - OPERATING BUDGET VS. ACTUAL - BY FUND TAXATION FUND

				Curre	nt Y	ear			
	2024 Budget			024 Actuals		Variance \$ (Budget	Variance %		
Revenues		12 months)	((9 months)		Remaining)	(Budget Spent)		
Municipal Taxes	\$	46,207,841	\$ 46,193,765 \$		\$	14,076	100%		
Local Improvements	*	28,730	Ψ	28,730	*	-	100%		
Seamless Taxes		1,295,528		1,295,209		319	100%		
User Fees & Sale of Goods		6,705,570		7,919,005		(1,213,435)	118%		
Government Transfers for Operating		4,743,972		2,517,715		2,226,257	53%		
Investment Income		4,000,000		3,708,951		291,049	93%		
Penalties and Cost of Taxes		675,500		663,174		12,326	98%		
Fine Revenue		530,000		409,386		120,614	77%		
Development Levies		-		121,808		(121,808)	0%		
Licenses and Permits		1,096,484		1,019,013		77,471	93%		
Franchise and Concession Fees		7,727,235		5,721,111		2,006,124	74%		
Donation		60,000		141,858		(81,858)	236%		
Other Income		-		108,850		(108,850)	0%		
Transfers from Reserves		1,640,240		1,604,260		35,980	98%		
Gain on Disposal of Capital Assets		-		183,575		(183,575)	0%		
Total Revenues	\$	74,711,099	\$	71,636,409	\$	3,074,690	96%		
Expenditures									
Seamless Education Requisitions	\$	1,295,529	\$	971,647	\$	323,882	75%		
Salaries, Wages & Benefits		36,011,117		25,514,890		10,496,227	71%		
Contracted Services		21,882,472		14,285,081		7,597,391	65%		
Goods and Materials		3,877,758		2,538,896		1,338,862	65%		
Cost of Sales		401,050		271,588		129,462	68%		
Transfers to Local Boards or Agencies		2,829,023		1,982,581		846,442	70%		
Administration Overhead		(4,988,208)		(3,741,155)		(1,247,053)	75%		
Interest on Long-Term Debt		1,382,584		487,092		895,492	35%		
Principal Debt Payments		2,410,182		1,721,940		688,242	71%		
Bank Charges		98,465		76,977		21,488	78%		
Utilities		4,533,556		3,366,022		1,167,534	74%		
Accretion Expense		-		- -		-	0%		
Transfers to Reserves		4,893,970		6,815,532		(1,921,562)	139%		
Bad Debt		-		1,298		(1,298)	0%		
Total Expenditures	\$	74,627,498	\$	54,292,389	\$	20,335,107	73%		
Surplus/(Deficit)	\$	83,601	\$	17,344,020	\$	(17,260,418)			
Other									
Contributed Assets	\$ -		\$ -		\$ -				
Surplus/(Deficit)	\$	83,601	\$	17,344,020	\$	(17,260,418)			



APPENDIX 2 - OPERATING BUDGET VS. ACTUAL - BY FUND LAND FUND

	Current Year								
	2024 Budget		2024 Actuals		Variance \$ (Budget		Variance %		
	(12 months)			(9 months)		emaining)	(Budget Spent)		
Revenues									
User Fees & Sale of Goods	\$	1,175,300	\$	1,962,698	\$	(787,398)	167%		
Total Revenues	\$	1,175,300	\$	1,962,698	\$	(787,398)	167%		
Expenditures									
Salaries, Wages & Benefits	\$	225,689	\$	152,508	\$	73,181	68%		
Contracted Services		262,132		194,264		67,868	74%		
Goods and Materials		2,330		783		1,547	34%		
Cost of Sales		343,591		1,304,815		(961,224)	380%		
Administration Overhead		200,000		150,000		50,000	75%		
Utilities		2,654		2,682		(28)	101%		
Contaminated Sites		-		-		-	0%		
Transfers to Reserves		138,905		14,401		124,504	10%		
Bad Debt		-		-		-	0%		
Total Expenditures	\$	1,175,300	\$	1,819,454	\$	(644,153)	155%		
Surplus/(Deficit)	\$	-	\$	143,244	\$	(143,244)			
Other									
Contributed Assets	\$	_	\$	_	\$	-			
Surplus/(Deficit)	\$	-	\$	143,244	\$ (143,244)				



APPENDIX 2 - OPERATING BUDGET VS. ACTUAL - BY FUND UTILITY FUND

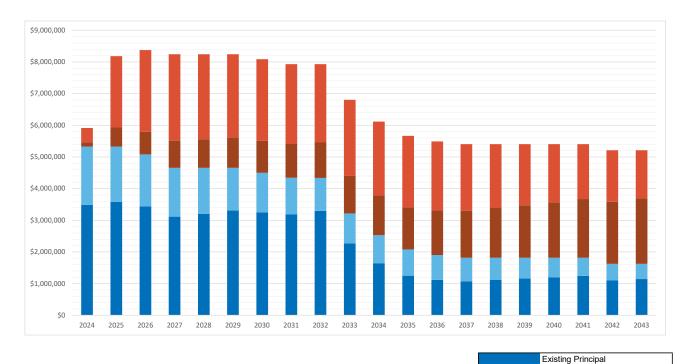
	Current Year								
	2024 Budget (12 months)		2024 Actuals (9 months)		Variance \$ (Budget Remaining)		Variance % (Budget Spent)		
Revenues		12 1110111110)	<u>'</u>	(o monuno)		(cinaming)	(Dauger opens)		
User Fees & Sale of Goods	\$	28,022,450	\$	21,156,539	\$	6,865,911	75%		
Government Transfers for Operating		-		-		-	0%		
Penalties and Cost of Taxes		82,400		70,831		11,569	86%		
Donation		-		-		-	0%		
Development Levies		-		68,097		(68,097)	0%		
Other Income		-		9,766		(9,766)	0%		
Transfers from Reserves		80,205		80,205		-	100%		
Gain on Disposal of Capital Assets		-		-		-	0%		
Total Revenues	\$	28,185,055	\$	21,385,439	\$	6,799,616	76%		
Expenditures									
Salaries, Wages & Benefits	\$	4,595,661	\$	3,336,997	\$	1,258,664	73%		
Contracted Services		4,175,908		3,134,926		1,040,982	75%		
Goods and Materials		1,343,774		657,830		685,944	49%		
Cost of Sales		42,500		11,139		31,361	26%		
Administration Overhead		4,788,208		3,591,155		1,197,053	75%		
Interest on Long-Term Debt		1,808,219		883,299		924,920	49%		
Principal Debt Payments		1,494,377		1,004,502		489,875	67%		
Bank Charges		77,900		29,145		48,755	37%		
Utilities		2,256,967		1,828,102		428,865	81%		
Accretion Expense		121,569		-		121,569	0%		
Transfers to Reserves		7,469,971		932,411		6,537,560	12%		
Bad Debt		10,000		(213)		10,213	-2%		
Total Expenditures	\$	28,185,055	\$	15,409,294	\$	12,775,761	55%		
Surplus/(Deficit)	\$	-	\$	5,976,146	\$	(5,976,146)			
Other									
Contributed Assets	\$	-	\$	-	\$	-			
Surplus/(Deficit)	\$	-	\$	5,976,146	\$	(5,976,146)			

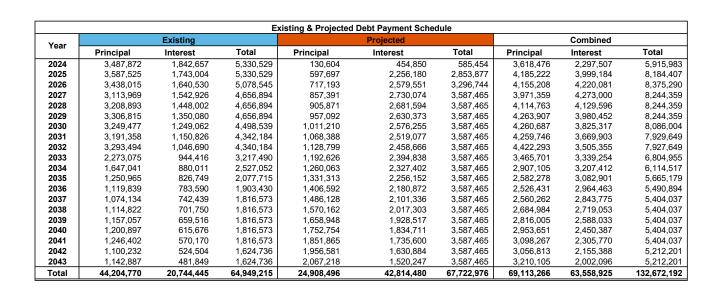


Existing Interest Projected Principal Projected Interest

APPENDIX 3: DEBENTURES EXISTING & PROJECTED DEBT PAYMENTS

For the years 2024-2043

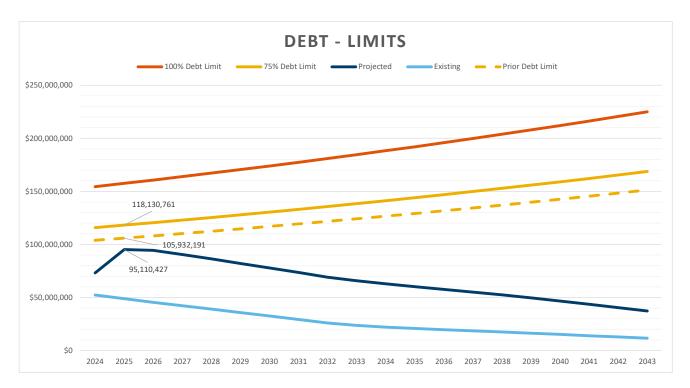


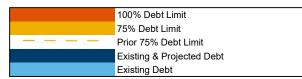




APPENDIX 3: DEBENTURES EXISTING & PROJECTED DEBT LIMIT & LONG-TERM DEBT

For the years 2024-2043





Vaar	Existing	Projected	Combined	Debt Limit	Debt Limit	Debt Limit Utilized
Year	Outstanding	Outstanding	Outstanding	75% Debt Limit	100% Debt Limit	(100%)
2024	52,405,169	20,690,480	73,095,649	115,814,471	154,419,295	47%
2025	48,817,644	46,292,783	95,110,427	118,130,761	157,507,681	60%
2026	45,379,628	49,075,590	94,455,218	120,493,376	160,657,835	59%
2027	42,265,660	48,218,199	90,483,859	122,903,244	163,870,992	55%
2028	39,056,767	47,312,328	86,369,095	125,361,309	167,148,411	52%
2029	35,749,953	46,355,236	82,105,188	127,868,535	170,491,380	48%
2030	32,500,475	45,344,026	77,844,501	130,425,905	173,901,207	45%
2031	29,309,117	44,275,638	73,584,755	133,034,424	177,379,231	41%
2032	26,015,623	43,146,839	69,162,462	135,695,112	180,926,816	38%
2033	23,742,548	41,954,212	65,696,761	138,409,014	184,545,352	36%
2034	22,095,507	40,694,149	62,789,656	141,177,195	188,236,259	33%
2035	20,844,542	39,362,836	60,207,378	144,000,738	192,000,985	31%
2036	19,724,703	37,956,244	57,680,946	146,880,753	195,841,004	29%
2037	18,650,569	36,470,115	55,120,684	149,818,368	199,757,824	28%
2038	17,535,746	34,899,953	52,435,700	152,814,736	203,752,981	26%
2039	16,378,689	33,241,006	49,619,695	155,871,030	207,828,040	24%
2040	15,177,793	31,488,252	46,666,045	158,988,451	211,984,601	22%
2041	13,931,390	29,636,387	43,567,777	162,168,220	216,224,293	20%
2042	12,831,158	27,679,806	40,510,964	165,411,584	220,548,779	18%
2043	11,688,271	25,612,588	37,300,859	168,719,816	224,959,755	17%



APPENDIX 3: DEBENTURE DEBENTURE SUMMARY

Recreation & Culliuse	Division	Debenture	Bylaw Number	Year Borrowed	Term	Year Completed	Interest Rate	Amount Borrowed		Payment Amount emi-annual)
Environmental Services 4000309 - 2015 WAS Replacement Program 22-2015 2016 10 2026 2269% 18,000 104,005 106,005 10	Recreation & Culture	4001883 - Outdoor Pool	04-2015	2015	10	2025	1 835%	\$ 350,000	\$	19 235
Principate Pri									Ψ	
Recreation & Culture Mo20004 Russ Richerten \$22,015 \$2016 \$016 \$020 \$2030 \$1,000 \$00,000 \$1,000 \$00,000 \$1,000										
Polecien Services Mon0759 Fire Half Q.2000 0.2001 10.000 10.00										
Ceneral Covernment A0101904 - Operations Centre 7.2012 2013 20 2033 2038 20.928 5.000,000 5.00	Protective Services	4002750 - Fire Hall 1		2020	10					
Transportation Services 4001785 - North South Corridor 60.014 2014 201 2013 2.015% 5.00,000 183.128 187.000 183.128 187.0000 183.128 187.0000 183.128 187.00000 183.128 187.00000 183.128 187.00000 183.128 187.000000 183.128 187.000000 183.128 187.000000 183.128 187.000000 183.128 187.000000 183.128 187.000000 183.128 187.000000 183.128 187.000000 183.128 187.000000 183.128 187.000000 183.128 187.000000 183.128 187.0000000 183.128 187.0000000 183.128 187.0000000 183.128 187.0000000 183.128 187.0000000 183.128 187.000000000000000000000000000000000000	Protective Services	4001425 - RCMP Building	15-2010	2012	20	2032	2.942%	6,500,000		216,128
Environmental Services 4001831 - 26th Street Samilary Trunk (Lakeside) 0.6-2015 2015 20 2035 2.718% 2.000.00 83.0816 2.000.000 6.0016 2.000.000 2.0016 2.000.000 2.0016 2.000.000 2.0016 2.000.000 2.0016 2.000.000 2.00	General Government	4001504 - Operations Centre	17-2012	2013	20	2033	3.033%	20,592,965		690,438
Environmental Services 4001848 - 25th Stevel Sandrary Tunk (53 Avenue) 6,0-015 2016 2016 2025 2036 3,085% 1,202,340 20,000 2016	Transportation Services	4001795 - North South Corridor	08-2014	2014	20	2034	2.957%	5,500,000		183,128
Environmental Services 4002151 - Musky Land Purchase 06.0200 2016 20 2036 3.058% 1.282 3.058% 2.800,000 69.918 2.000	Environmental Services	4001831 - 25th Street Sanitary Trunk (Lakeside)	07-2014	2015	20	2035	2.511%			
Protective Services 4000395 - Fire Hall 21-201 21-201 20	Environmental Services	4001884 - 25th Street Sanitary Trunk (53 Avenue)	06-2015	2015	20	2035	2.718%	1,400,000		45,602
Principal Parking Prin	Environmental Services	4002151 - Husky Land Purchase	07-2016	2016	20	2036	3.058%	1,292,346		43,428
	Protective Services	4002987 - Fire Hall 1	08-2020	2021	20	2041	3.270%	2,800,000		95,918
Paccasion & Culture	Environmental Services	4003035 - New Wastewater Treatment Plant	21-2018	2022	30	2052	3.840%	28,000,000		812,368
Racreation & Culture								\$ 77,250,311	\$	2,665,265
Recreation & Culture	2024 PRINCIPAL ACTIVIT	Υ								
Environmental Services					Q1	Q2	Q3	Q4	Pei	riod Closing
Recreation & Culture 4002004 - Russ Robertson 388,182 72,120 72,870 223,192 Protective Services 400276 - Fire Hall 1,941,513 70,100					(18,545)		(18,715)		\$	
Protective Services 4002750 - Fire Hall 1	Environmental Services	4002150 - 2016 W&S Replacement Program		600,038	-	(97,171)	-			502,868
Protective Services 4001425 - RCMP Building 3,396,098 - (166,171) - 3,229,927	Recreation & Culture	4002004 - Russ Robertson		368,182	(72,120)	-	(72,870)			
Ceneral Government	Protective Services	4002750 - Fire Hall 1		1,943,153	-	,	-			
Transportation Services Environmental Services A001795 - North South Corridor 3,417,888 6(2,355) - (63,138) 1,525,293	Protective Services	4001425 - RCMP Building		3,396,098	-	(166,171)	-			
Environmental Services 4001831 - 25th Street Sanitary Trunk (Lakeside) 1,650,786 (62,355) - (63,138) 1,525,293 Environmental Services 4001848 - 25th Street Sanitary Trunk (53 Avenue) 928,566 (32,93) - (33,431) 682,151 Environmental Services 400287 - Fire Hall 2,594,474 - (53,499) - (280,044) 27,445,786 Environmental Services 4003035 - New Wastewater Treatment Plant 28,000,000 (274,768) (752,178) (994,779) - \$ 53,166,600 Principal Repaid Principal Added - (752,178) (994,779) - \$ 53,166,600 Principal Added - (752,178) (994,779) - \$ (2726,442) Principal Repaid Principal Added - (752,178) (994,779) - \$ (2726,442) Principal Added - (752,178) (994,779) - \$ (2726,442) Principal Repaid Principal Added - (752,178) (994,779) - \$ (2726,442) Principal Added - (752,178) (994,779) - \$ (2726,442) Principal Repaid Principal Added - (752,178) (994,779) - \$ (2726,442) Principal Repaid - (752,178)	General Government	4001504 - Operations Centre		11,323,659	(518,715)	-	(526,581)			
Purknommental Services 4001884 - 25th Street Sanitary Trunk (53 Avenue) 928,566 (32,983) (33,983) (33,431) 862,151	Transportation Services	4001795 - North South Corridor		3,417,888	-	(132,595)	-			
Protective Services 4002151 - Husky Land Purchase 925,955 - (29,271) - 896,884 Protective Services 4002997 - Fire Hall 1 2,594,474 - (63,499) - (280,044) 2,544,976 2,744,5188	Environmental Services	4001831 - 25th Street Sanitary Trunk (Lakeside)		1,650,786		-				
Protective Services 4002987 - Fire Hall 1 2,594,474 2,594,475 2,504,976 2,2445,188 2,2445,188 2,2445,188 2,2445,188 2,2445,188 2,2445,188 2,2445,188 2,2445,188 2,2445,188 2,2445,188 2,2445,188 2,2445,188 2,2445,188 2,2456,188	Environmental Services	4001884 - 25th Street Sanitary Trunk (53 Avenue)		928,566	(32,983)	-	(33,431)			
Principal Repaid Principal Added Principal					-		-			,
Principal Repaid Principal Repaid Principal Added Principa						(53,499)	-			
Principal Repaid Principal Repaid Principal Added Principa	Environmental Services	4003035 - New Wastewater Treatment Plant			. ,	-	. , ,			
Principal Added \$\stackstar* \stackstar* \stacksta				\$ 55,893,041 \$	(979,485) \$	(752,178) \$	(994,779)	\$ -	\$	53,166,600
Recreation & Culture		·		\$	(979,485) \$	(752,178) \$	(994,779)	\$ -	\$	(2,726,442)
Recreation & Culture 4001883 - Outdoor Pool \$ 327 \$ 257 \$ 246 \$ 831 Environmental Services 4002039 - 2015 W&S Replacement Program 3,077 3,008 2,514 8,599 Environmental Services 4002150 - 2016 W&S Replacement Program 3,411 3,354 2,906 9,671 Recreation & Culture 4002004 - Russ Robertson 1,834 1,524 1,482 4,839 Protective Services 4002750 - Fire Hall 1 8,024 8,008 7,560 23,592 Protective Services 4001425 - RCMP Building 24,704 24,785 23,886 73,375 General Government 4001504 - Operations Centre 84,456 81,038 81,488 246,982 Transportation Services 4001795 - North South Corridor 24,989 25,083 24,419 74,492 Environmental Services 4001831 - 25th Street Sanitary Trunk (Lakeside) 10,214 9,863 9,935 30,012 Environmental Services 4001842 - 25th Street Sanitary Trunk (63 Avenue) 6,218 6,019 6,064 18,301 Environment				\$	(979,485) \$	(752,178) \$	(994,779)	\$ -	\$	(2,726,442)
Recreation & Culture 4001883 - Outdoor Pool \$ 327 \$ 257 \$ 246 \$ 831 Environmental Services 4002039 - 2015 W&S Replacement Program 3,077 3,008 2,514 8,599 Environmental Services 4002150 - 2016 W&S Replacement Program 3,411 3,354 2,906 9,671 Recreation & Culture 4002004 - Russ Robertson 1,834 1,524 1,482 4,839 Protective Services 4002750 - Fire Hall 1 8,024 8,008 7,560 23,592 Protective Services 4001425 - RCMP Building 24,704 24,785 23,886 73,375 General Government 4001504 - Operations Centre 84,456 81,038 81,488 246,982 Transportation Services 4001795 - North South Corridor 24,989 25,083 24,419 74,492 Environmental Services 4001884 - 25th Street Sanitary Trunk (Lakeside) 10,214 9,863 9,935 30,012 Environmental Services 4001884 - 25th Street Sanitary Trunk (53 Avenue) 6,218 6,019 6,083 20,930 Protective	2024 INTEREST EXPENSI									
Recreation & Culture 4001883 - Outdoor Pool \$ 327 \$ 257 \$ 246 \$ 831 Environmental Services 4002039 - 2015 W&S Replacement Program 3,077 3,008 2,514 8,599 Environmental Services 4002150 - 2016 W&S Replacement Program 3,411 3,354 2,906 9,671 Recreation & Culture 4002004 - Russ Robertson 1,834 1,524 1,482 4,839 Protective Services 4002750 - Fire Hall 1 8,024 8,008 7,560 23,592 Protective Services 4001425 - RCMP Building 24,704 24,785 23,866 73,375 General Government 4001504 - Operations Centre 84,456 81,038 81,488 246,982 Transportation Services 4001795 - North South Corridor 24,989 25,083 24,419 74,492 Environmental Services 4001884 - 25th Street Sanitary Trunk (Eakeside) 10,214 9,863 9,935 30,012 Environmental Services 4001884 - 25th Street Sanitary Trunk (53 Avenue) 6,218 6,019 6,064 18,301 Environment					04	00	02	04	-	
Environmental Services 4002039 - 2015 W&S Replacement Program 3,077 3,008 2,514 8,599 Environmental Services 4002150 - 2016 W&S Replacement Program 3,411 3,354 2,906 9,671 Recreation & Culture 4002004 - Russ Robertson 1,834 1,524 1,482 4,839 Protective Services 4002750 - Fire Hall 1 8,024 8,008 7,560 23,592 Protective Services 4001425 - RCMP Building 24,704 24,785 23,886 73,375 General Government 4001504 - Operations Centre 84,456 81,038 81,488 246,982 Transportation Services 4001795 - North South Corridor 24,989 25,083 24,419 74,492 Environmental Services 4001843 - 25th Street Sanitary Trunk (Lakeside) 10,214 9,863 9,935 30,012 Environmental Services 400184 - 25th Street Sanitary Trunk (53 Avenue) 6,218 6,019 6,064 18,301 Protective Services 400297 - Fire Hall 1 20,977 21,119 20,866 62,982 Environment								Q4		
Environmental Services 4002150 - 2016 W&S Replacement Program 3,411 3,354 2,906 9,671 Recreation & Culture 4002004 - Russ Robertson 1,834 1,524 1,482 4,839 Protective Services 4002750 - Fire Hall 1 8,024 8,008 7,560 23,592 Protective Services 4001425 - RCMP Building 24,704 24,785 23,866 73,375 General Government 4001504 - Operations Centre 84,456 81,038 81,488 246,982 Transportation Services 4001795 - North South Corridor 24,989 25,083 24,419 74,492 Environmental Services 4001831 - 25th Street Sanitary Trunk (Lakeside) 10,214 9,863 9,935 30,012 Environmental Services 4001848 - 25th Street Sanitary Trunk (53 Avenue) 6,218 6,019 6,064 18,301 Environmental Services 4002151 - Husky Land Purchase 7,001 7,036 6,893 20,930 Protective Services 4002987 - Fire Hall 1 20,977 21,119 20,886 62,982 Environmental Ser				\$					\$	
Recreation & Culture 4002004 - Russ Robertson 1,834 1,524 1,482 4,839 Protective Services 4002750 - Fire Hall 1 8,024 8,008 7,560 23,592 Protective Services 4001425 - RCMP Building 24,704 24,785 23,886 73,375 General Government 4001504 - Operations Centre 84,456 81,038 81,488 246,982 Transportation Services 4001795 - North South Corridor 24,989 25,083 24,419 74,492 Environmental Services 4001831 - 25th Street Sanitary Trunk (Lakeside) 10,214 9,863 9,935 30,012 Environmental Services 4001848 - 25th Street Sanitary Trunk (53 Avenue) 6,218 6,019 6,064 18,301 Environmental Services 4002151 - Husky Land Purchase 7,001 7,036 6,893 20,930 Protective Services 4002987 - Fire Hall 1 20,977 21,119 20,886 62,982 Environmental Services 4003035 - New Wastewater Treatment Plant 266,081 263,269 266,436 795,786		•								
Protective Services 4002750 - Fire Hall 1 8,024 8,008 7,560 23,592 Protective Services 4001425 - RCMP Building 24,704 24,785 23,886 73,375 General Government 4001504 - Operations Centre 84,456 81,038 81,488 246,982 Transportation Services 4001795 - North South Corridor 24,989 25,083 24,419 74,492 Environmental Services 4001831 - 25th Street Sanitary Trunk (Lakeside) 10,214 9,863 9,863 30,012 Environmental Services 4001884 - 25th Street Sanitary Trunk (53 Avenue) 6,218 6,019 6,064 18,301 Environmental Services 4002151 - Husky Land Purchase 7,001 7,036 6,893 20,930 Protective Services 4002987 - Fire Hall 1 20,977 21,119 20,886 62,982 Environmental Services 4003035 - New Wastewater Treatment Plant 266,081 263,269 266,436 795,786		, ,								
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Transportation Services 4001795 - North South Corridor 24,989 25,083 24,419 74,492 Environmental Services 4001831 - 25th Street Sanitary Trunk (Lakeside) 10,214 9,863 9,935 30,012 Environmental Services 4001884 - 25th Street Sanitary Trunk (53 Avenue) 6,218 6,019 6,064 18,301 Environmental Services 4002151 - Husky Land Purchase 7,001 7,036 6,893 20,930 Protective Services 4002987 - Fire Hall 1 20,977 21,119 20,886 62,982 Environmental Services 4003035 - New Wastewater Treatment Plant 266,081 263,269 266,436 795,786		S .								
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	LITATIONING INC.	400000 New Wastewater Heatment Fidili		-				\$ -	\$	1,370,391