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# FINANCIAL UPDATE

**For Month-Ending March 31, 2022**

March 31, 2022

Finance Department

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## STATEMENT OF FINANCIAL POSITION

As at March 31, 2022

	Mar 31, 2022	Dec 31, 2021	Mar 31, 2021
<b>Financial Assets</b>			
Cash	\$ 45,153,754	\$ 46,821,669	\$ 14,143,850
Investments	36,926,735	37,857,721	64,595,436
Land and Inventories for Resale	18,203,869	18,204,806	17,569,972
Taxes Receivable and Grants in Lieu	2,322,539	3,287,119	2,401,798
Trade and Other Receivables	2,923,509	26,267,903	4,651,782
<b>Total Financial Assets</b>	<b>\$ 105,530,406</b>	<b>\$ 132,439,218</b>	<b>\$ 103,362,839</b>
<b>Financial Liabilities</b>			
Accounts Payable and Accrued Liabilities	\$ 7,966,335	\$ 15,370,573	\$ 5,061,884
Deferred Revenue	5,820,633	7,522,339	11,063,218
Deposit Liabilities	1,039,976	958,703	972,243
Employee Benefit Obligations	1,391,396	2,258,626	1,083,253
Contaminated Sites	343,281	343,281	336,550
Provision for Landfill Closure	1,778,366	1,778,366	1,458,606
Long-Term Debt	33,117,037	33,533,087	31,427,150
<b>Total Financial Liabilities</b>	<b>\$ 51,457,024</b>	<b>\$ 61,764,975</b>	<b>\$ 51,402,905</b>
<b>Net Financial Assets</b>	<b>\$ 54,073,382</b>	<b>\$ 70,674,243</b>	<b>\$ 51,959,934</b>
<b>Non-Financial Assets</b>			
Inventory for Consumption	\$ 772,222	\$ 780,338	\$ 955,686
Prepaid Expenses	366,066	416,048	294,458
Tangible Capital Assets	812,147,055	812,147,055	790,719,596
Accumulated Depreciation	(339,346,480)	(333,973,707)	(318,833,365)
Work in Progress	37,001,853	33,222,966	9,093,874
<b>Total Non-Financial Assets</b>	<b>\$ 510,940,716</b>	<b>\$ 512,592,700</b>	<b>\$ 482,230,249</b>
<b>Accumulated Surplus</b>	<b>\$ 565,014,098</b>	<b>\$ 583,266,943</b>	<b>\$ 534,190,183</b>
<b>Accumulated Surplus &amp; Reserves</b>			
Accumulated Surplus	\$ 496,129,213	\$ 515,010,857	\$ 476,705,448
Restricted Reserves	13,674,268	13,674,268	12,451,205
Unrestricted Reserves	55,210,617	54,581,818	45,033,530
<b>Total Accumulated Surplus &amp; Reserves</b>	<b>\$ 565,014,098</b>	<b>\$ 583,266,943</b>	<b>\$ 534,190,183</b>

## OPERATING BUDGET VS. ACTUAL

For the three-month period ending March 31, 2022

	Current Year				Prior Year
	2022 Actuals	2022 Budget	Variance \$	Variance %	2021 Actuals
	(3 months)	(12 months)	(Budget Remaining)	(Budget Spent)	(3 months)
<b>Revenues</b>					
Municipal Taxes	\$ 2,602,342	\$ 38,746,085	\$ 36,143,742	7%	\$ 2,103,798
Education Taxes	976,135	12,817,631	11,841,496	8%	794,033
Seamless Taxes	188,736	2,287,942	2,099,206	8%	161,751
User Fees & Sale of Goods	6,927,960	32,336,418	25,408,458	21%	6,284,745
Government Transfers for Operating	349,120	4,010,912	3,661,792	9%	156,242
Investment income	228,451	1,350,000	1,121,549	17%	285,217
Penalties and Cost of Taxes	248,779	1,434,400	1,185,621	17%	205,348
Licenses and Permits	582,154	1,065,911	483,757	55%	596,854
Franchise and Concession Fees	1,449,579	6,439,443	4,989,864	23%	1,117,643
Other Income	22,812	-	(22,812)	-	-
Transfers from Reserves	-	12,312,268	12,312,268	0%	-
<b>Total Revenues</b>	<b>\$ 13,576,069</b>	<b>\$ 112,801,010</b>	<b>\$ 99,224,941</b>	<b>12%</b>	<b>\$ 11,705,631</b>
<b>Expenditures</b>					
Education Requisition	\$ 3,203,157	\$ 12,817,631	\$ 9,614,474	25%	\$ 1,116,681
Seamless Education Requisitions	571,985	2,287,942	1,715,957	25%	64,586
Salaries, Wages & Benefits	7,037,621	35,254,901	28,217,280	20%	6,431,450
Contracted Services	5,602,132	22,504,335	16,902,202	25%	3,762,377
Goods and Materials	606,430	3,269,549	2,663,119	19%	475,360
Cost of Sales	7,564	649,679	642,115	1%	66,084
Transfers to Local Boards or Agencies	723,683	2,238,837	1,515,154	32%	483,082
Interest on Long-Term Debt	230,801	1,374,204	1,143,403	17%	213,555
Principal Debt Payments	666,050	2,671,927	2,005,877	25%	647,531
Bank Charges	22,788	147,593	124,805	15%	21,663
Utilities	1,540,007	5,894,769	4,354,762	26%	1,293,356
Provision for Landfill Closure	-	150,000	150,000	0%	-
Transfers to Reserves	628,799	23,454,379	22,825,580	3%	526,476
Bad Debt	-	10,000	10,000	0%	(1,539)
<b>Total Expenditures</b>	<b>\$ 20,841,018</b>	<b>\$ 112,725,746</b>	<b>\$ 91,884,728</b>	<b>18%</b>	<b>\$ 15,100,662</b>
<b>Surplus/(Deficit)</b>	<b>\$ (7,264,949)</b>	<b>\$ 75,264</b>	<b>\$ 7,340,213</b>		<b>\$ (3,395,031)</b>
<b>Other</b>					
Government Transfers for Capital	\$ -	\$ -	\$ -		\$ (2,493)
<b>Surplus/(Deficit)</b>	<b>\$ (7,264,949)</b>	<b>\$ 75,264</b>	<b>\$ 7,340,213</b>		<b>\$ (3,397,524)</b>

## OPERATING BUDGET VS. ACTUAL BY DEPARTMENT

For the three-month period ending March 31, 2022

	Current Year				Prior Year
	2022 Actuals	2022 Budget	Variance \$	Variance %	2021 Actuals
	(3 months)	(12 months)	(Budget Remaining)	(Budget Spent)	(3 months)
<b>Revenues</b>					
General Government	\$ 6,087,474	\$ 75,489,841	\$ 69,402,368	8%	\$ 5,237,229
Protective Services	245,370	1,997,814	1,752,444	12%	174,375
Transportation Services	146,992	2,000,274	1,853,281	7%	73,842
Environmental Services	5,684,806	25,757,722	20,072,916	22%	5,303,711
Social Services	163,208	765,265	602,057	21%	128,008
Planning and Development	178,817	1,442,067	1,263,250	12%	196,686
Recreation and Culture	1,069,402	5,348,026	4,278,624	20%	591,780
<b>Total Revenues</b>	<b>\$ 13,576,069</b>	<b>\$ 112,801,010</b>	<b>\$ 99,224,941</b>	<b>12%</b>	<b>\$ 11,705,631</b>
<b>Expenditures</b>					
General Government	\$ 7,325,817	\$ 34,443,268	\$ 27,117,450	21%	\$ 4,184,526
Protective Services	3,833,477	18,390,063	14,556,586	21%	3,455,105
Transportation Services	3,390,073	12,594,048	9,203,975	27%	1,708,101
Environmental Services	2,027,028	25,691,901	23,664,873	8%	1,872,344
Social Services	465,183	1,179,385	714,202	39%	228,777
Planning and Development	391,374	2,792,231	2,400,858	14%	820,419
Recreation and Culture	3,408,065	17,634,850	14,226,785	19%	2,831,390
<b>Total Expenditures</b>	<b>\$ 20,841,018</b>	<b>\$ 112,725,746</b>	<b>\$ 91,884,728</b>	<b>18%</b>	<b>\$ 15,100,662</b>
<b>Surplus/(Deficit)</b>	<b>\$ (7,264,949)</b>	<b>\$ 75,264</b>	<b>\$ 7,340,213</b>		<b>\$ (3,395,031)</b>
<b>Other</b>					
Government Transfers for Capital	\$ -	\$ -	\$ -		\$ (2,493)
<b>Surplus/(Deficit)</b>	<b>\$ (7,264,949)</b>	<b>\$ 75,264</b>	<b>\$ 7,340,213</b>		<b>\$ (3,397,524)</b>

## RESERVES FORECAST

As at March 31, 2022

	Dec 31, 2020	Dec 31, 2021	Forecast Dec 31, 2022
<b>Restricted Reserves</b>			
Business Improvement District (BID)	\$ 158,969	\$ 156,414	\$ 156,414
Grants	1,313,301	1,839,533	-
Offsites	8,744,368	9,443,754	9,443,754
Public Municipal	169,186	169,186	169,186
Subdivision Prepaid Improvements	2,065,381	2,065,381	2,065,381
	<b>\$ 12,451,205</b>	<b>\$ 13,674,268</b>	<b>\$ 11,834,735</b>
<b>Unrestricted Reserves</b>			
General Government	\$ 15,359,764	\$ 9,792,740	\$ 11,903,397
Protective Services	2,561,825	2,328,004	2,889,676
Transportation Services	9,673,546	10,716,609	11,589,703
Environmental Services	11,588,968	15,365,880	13,892,097
Social Services	360,000	578,456	786,124
Planning and Economic Development	1,440,760	5,796,304	2,880,604
Recreation and Culture	3,522,191	10,003,325	10,583,945
	<b>\$ 44,507,054</b>	<b>\$ 54,581,318</b>	<b>\$ 54,525,546</b>
<b>Total Reserves</b>	<b>\$ 56,958,259</b>	<b>\$ 68,255,586</b>	<b>\$ 66,360,281</b>

## RESERVE FUNDING VERIFICATION

In reference to the Reserves Policy, the finance department has verified that the reserves are funded by demonstrating that cash and investments are greater than the total reserve balance.

	Mar 31, 2022
Cash	45,153,754
Investments	36,926,735
<b>Total Liquid Assets</b>	<b>\$ 82,080,489</b>
Restricted Reserves	13,674,268
Unrestricted Reserves	55,210,617
<b>Total Reserves</b>	<b>\$ 68,884,885</b>

As at March 31, 2022, the balance of total liquid assets (cash and investments) \$82,080,489 is greater than the balance of total reserves (restricted and unrestricted) \$68,884,885, which demonstrates that the reserves are adequately funded.

## CAPITAL BUDGET VS. ACTUAL

For the three-month period ending March 31, 2022

	Project Count	Actuals  (3 months)	2022 Budget		
			Budget  (12 months)	Variance \$  (Budget Remaining)	Variance %  (Budget Spent)
<b>Projects</b>					
Complete	6	\$ 365,588	\$ 453,363	\$ 87,775	81%
In Progress	115	3,418,251	88,485,096	85,066,845	4%
Not Started	43	16,175	8,891,913	8,875,738	0%
<b>Total Projects</b>	<b>164</b>	<b>\$ 3,800,014</b>	<b>\$ 97,830,372</b>	<b>\$ 94,030,358</b>	<b>4%</b>

For a detailed list of the 2022 capital budget vs. actual, please refer to Appendix 1.

	Project Count	Actuals  (3 months)	2021 Budget		
			Budget  (12 months)	Variance \$  (Budget Remaining)	Variance %  (Budget Spent)
<b>Projects</b>					
Complete	3	\$ 77,014	\$ 67,623	\$ (9,391)	114%
In Progress	104	2,283,637	72,772,777	70,489,140	3%
On Hold	2	-	4,000,000	4,000,000	0%
Not Started	54	-	7,395,184	7,395,184	0%
<b>Total Projects</b>	<b>163</b>	<b>\$ 2,360,651</b>	<b>\$ 84,235,584</b>	<b>\$ 81,874,933</b>	<b>3%</b>

## APPENDIX 1 - CAPITAL BUDGET VS. ACTUAL DETAILED LIST

For the three-month period ending March 31, 2022

	Actuals	Budget	Variance \$	Variance %	Project Status
	(3 months)	(12 months)	(Budget Remaining)	(Budget Spent)	
<b>Capital Projects &amp; One-Time Expenditures</b>					
1813602 - Engineering - Wastewater Treatment Plant	926,318	55,942,426	55,016,108	2%	In Progress
1841107 - Water Treatment Plant - Chemical Feeder System (Carbon)	787	630,309	629,523	0%	In Progress
1841108 - Water Treatment Plant - Chemical Feeder System (Lime)	787	687,269	686,483	100%	In Progress
1843004 - Landfill - Residential Limit Program	-	10,000	10,000	0%	In Progress
1913610 - Engineering - Drainage Improvement (75 Avenue / 29-44Street)	-	285,948	285,948	0%	In Progress
1961208 - Land Division - Contaminated Lot Cleanup (Old City Shop)	-	294,055	294,055	0%	In Progress
1971209 - Study/Plan - Ball Diamond Complex Site Plan	-	100,000	100,000	0%	Not Started
2013602 - River Intake Dam - Construction	-	16,000	16,000	0%	In Progress
2013604 - Central Business District Replacement Program - Planning and Design Servi	23,248	237,019	213,771	10%	In Progress
2013606 - Northwest Drainage Channel – Phase II - Construction	-	7,500	7,500	0%	In Progress
2013607 - East Drainage Channel Improvements (Lake J Control Structure) – Phase II -	-	65,000	65,000	0%	In Progress
2013613 - Lloydminster Helipad Crossing Improvements - Construction	-	20,000	20,000	0%	In Progress
2013615 - Trails and Sidewalk Master Plan	-	5,000	5,000	0%	In Progress
2023002 - Fire - Fire Station #1 Construction	1,731,931	4,606,746	2,874,815	38%	In Progress
2032003 - Concrete Intersection Construction (44 Street and 62 Avenue)	5,564	25,000	19,436	22%	In Progress
2032004 - Road Rehabilitation (44 Street between 62 Avenue and 75 Avenue)	3,251	385,000	381,749	1%	In Progress
2032005 - Roadway Services - Streetlight Acquisition	21,000	21,000	-	100%	Complete
2041107 - Water Treatment Plant - Front End Engineering Design of SCADA System	32,347	39,158	6,811	83%	In Progress
2043004 - Landfill - Historic Landfill Closure Study	1,787	4,782	2,995	37%	In Progress
2061312 - BM - Legacy Centre - HVAC Replacement	-	5,106	5,106	0%	In Progress
2061313 - BM - Bud Miller Park Centre - Internal Upgrades Design	6,443	15,883	9,440	100%	Complete
2073121 - LGCC - Restaurant Equipment Replacement	17,950	13,650	4,300	132%	In Progress
2074008 - Recreation & Culture - Multi Use Sports Facility	133,471	1,784,062	1,650,591	7%	In Progress
2076000 - Recreation & Culture - Future Capital	42,306	50,106	7,800	84%	In Progress
2076107 - LCSC - Building Relocation	35,675	100,000	64,325	36%	In Progress
2113601 - 2021 Water and Sewer Replacement Program – Construction	15,130	30,000	14,870	50%	Complete
2113605 - Northwest Drainage Channel Ph III	19,998	1,636,538	1,616,539	1%	In Progress
2113607 - 2021 Street Improvement Program – Construction	6,300	335,000	328,700	2%	In Progress
2113626 - 67 Street Water Line Extension - Design and Construction	5,602	900,000	894,398	1%	In Progress
2132051 - Roads - Unit 17-60 - Grader	311,535	375,000	63,465	83%	Complete
2134003 - Airport - Airport Signage	-	50,000	50,000	0%	In Progress
2134009 - Airport - Self Serving Fueling System	-	89,700	89,700	0%	In Progress
2135004 - Neale Edmunds Complex Easement Plan	3,905	30,535	26,629	13%	In Progress
2141101 - Water Treatment Plant - SCADA Replacement	286,718	697,583	410,865	41%	In Progress
2141108 - River Intake - High Lift Pump #102 Overhaul	-	100,000	100,000	0%	Not Started
2141113 - Water Treatment Plant - Building Assessment	5,740	17,780	12,040	32%	In Progress
2141116 - Water Treatment Plant - Ultraviolet Light Disinfection System (UV System)	15,423	200,000	184,577	8%	In Progress
2142003 - Manhole Installation Program	-	59,604	59,604	0%	In Progress

	<b>Actuals</b> <i>(3 months)</i>	<b>Budget</b> <i>(12 months)</i>	<b>Variance \$</b> <i>(Budget Remaining)</i>	<b>Variance %</b> <i>(Budget Spent)</i>	<b>Project Status</b>
<b>Capital Projects &amp; One-Time Expenditures</b>					
2143001 - Landfill - Historic Landfill Closure Remediation	-	835,822	835,822	0%	Not Started
2143004 - Landfill - Integrated Solid Waste Management Plan	-	100,000	100,000	0%	Not Started
2143005 - Landfill - Transfer Station and Weigh Scale (WMF-4)	-	14,608	14,608	0%	In Progress
2143007 - Landfill - Maintenance Building	-	64,074	64,074	0%	In Progress
2154001 - Cemetery Development	463	78,191	77,728	1%	In Progress
2161008 - Municipal Development Plan Update	3,280	150,000	146,720	2%	In Progress
2171005 - BMASP - Refurbish Lawn Bowling Green	13,909	70,622	56,713	20%	In Progress
2171201 - Parks - Playground Installation	-	100,000	100,000	0%	In Progress
2173006 - BAC - Exterior Renovations	16,103	469,493	453,390	3%	In Progress
2173111 - LGCC - Resurface Outdoor Stairs	-	30,000	30,000	100%	Not Started
2173402 - AM - Facility Assessment	5,740	5,740	-	100%	Complete
2173601 - RR - Facility Assessment	5,740	5,740	-	100%	Complete
2174002 - Plant Operators - Updating Plant Drawings	-	48,000	48,000	0%	In Progress
2174014 - Plant Operators - SSC VFD Replacement	4,550	4,550	-	100%	In Progress
2174016 - Plant Operators - Integrity Management System	1,808	11,100	9,292	16%	In Progress
2174017 - Plant Operators - SSC Condenser Walkway	-	2,985	2,985	0%	In Progress
2176105 - LCSC - Log Church Restoration Plan	-	35,000	35,000	0%	Not Started
2213206 - IT - Meeting Room Upgrades	-	15,000	15,000	0%	Not Started
2213207 - IT - Enterprise Backup Device	-	33,000	33,000	0%	In Progress
2213225 - IT - Desktop Hardware	8,145	122,200	114,055	7%	In Progress
2213226 - IT - Multi-Function Printers	-	45,000	45,000	0%	In Progress
2213601 - 2022 Water and Sewer Replacement Program – Construction	-	2,000,000	2,000,000	0%	In Progress
2213604 - ROADS - 2022 Street Improvement Program – Construction	-	1,850,000	1,850,000	0%	In Progress
2213628 - ROADS - Public Transportation Study and Implementation Master Plan	-	150,000	150,000	0%	In Progress
2213629 - ROADS - 50 Avenue and 67 Street Intersection Upgrades – Design Servi	-	200,000	200,000	0%	In Progress
2213630 - WWC - Sanitary Main Replacement Program – Phase III – Construction	-	1,450,000	1,450,000	0%	In Progress
2213631 - STORM - East Drainage Channel Improvements Phase III – Lake K and (	-	2,860,000	2,860,000	0%	In Progress
2213633 - WWC - Sanitary Sewer Master Plan	-	400,000	400,000	0%	In Progress
2213634 - STORM - East Drainage Channel Drainage Concern – Construction	-	80,000	80,000	0%	In Progress
2213637 - ENG - 2022 Off Site Levy Update	-	150,000	150,000	0%	In Progress
2221001 - RCMP - Building Renovations for SK Crime Reduction Unit	-	360,000	360,000	0%	Not Started
2222050 - BYLAW - (Unit 22-52) - 1/2 Ton Truck	-	65,000	65,000	0%	In Progress
2222051 - BYLAW - (Unit 22-51) - 1/2 Ton Truck	-	45,000	45,000	0%	In Progress
2223003 - FIRE - Mobile Radios	17,201	20,000	2,799	86%	In Progress
2223004 - FIRE - Rescue Struts	-	20,000	20,000	0%	In Progress
2224101 - RCMP/911 - Emergency Communication Centre	-	50,000	50,000	0%	Not Started
2224102 - RCMP/911 Services - Elite Call Logging Software and Audio Recorder	-	49,000	49,000	0%	In Progress
2224103 - RCMP/911 Services - NG 911 Call Management System	-	150,000	150,000	0%	In Progress



	<b>Actuals</b>	<b>Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>Project Status</b>
	<i>(3 months)</i>	<i>(12 months)</i>	<i>(Budget Remaining)</i>	<i>(Budget Spent)</i>	
<b>Capital Projects &amp; One-Time Expenditures</b>					
2224104 - 911 - Building Renovations for 911 Vault	-	180,000	180,000	0%	Not Started
2225050 - PSAFTY - (Unit 21-32) - SUV	-	35,000	35,000	0%	In Progress
2231251 - FLEET - (Unit 17-50) - Loader	-	300,000	300,000	0%	In Progress
2232052 - ROADS - (UNIT 20-32) - Portable Sand Spreader	-	20,000	20,000	0%	In Progress
2232053 - ROADS - (Unit 20-33) - Portable Sand Spreader	-	20,000	20,000	0%	In Progress
2232054 - ROADS - (Unit 23-42) - 3/4 Ton Truck	-	50,000	50,000	0%	In Progress
2232060 - ROADS - (Unit 27-17) - Tandem Axle Truck	-	285,000	285,000	0%	In Progress
2232064 - ROADS - Snow Dump Site Assessment	-	50,000	50,000	0%	In Progress
2232065 - ROADS - Back Lane Upgrade	-	275,000	275,000	0%	In Progress
2232066 - ROADS - (Unit 12-21) - Concrete Scarifier	-	30,000	30,000	0%	Not Started
2232067 - ROADS - (Unit 13-19) - Trailer	-	17,000	17,000	0%	Not Started
2232068 - ROADS- (Unit 22-60) - 1/2 Ton Truck	-	46,000	46,000	0%	In Progress
2234002 - APORT - (Unit 21-31) -SUV	-	35,000	35,000	0%	In Progress
2234003 - Airport - 1/2 Ton Truck	-	45,000	45,000	0%	In Progress
2234005 - Airport - Grader	-	400,000	400,000	0%	In Progress
2234006 - Airport - Snow Plow Truck Replacement	-	425,000	425,000	0%	In Progress
2235001 - STORM - Neale Edmunds Easement Plan (Phase II)	-	38,500	38,500	0%	Not Started
2235002 - STORM - Neale Edmunds Landowner Road Crossing	-	60,000	60,000	0%	In Progress
2235003 - STORM - Neale Edmunds Culvert Upgrade (Road Crossing #3)	-	200,000	200,000	0%	In Progress
2241001 - WATER - Water Meter Replacement Program	53,146	80,000	26,854	66%	In Progress
2241035 - WTP - Old WTP and Old West End Reservoir Pump House Demolition a	-	805,000	805,000	0%	In Progress
2241052 - WATER - (Unit 23-50) - 3/4 Ton Truck	-	50,000	50,000	0%	In Progress
2241058 - WATER - (Unit 22-64) - 1/2 Ton Truck	-	46,000	46,000	0%	In Progress
2241059 - WATER - (Unit 23-47) - 3/4 Ton Truck	-	50,000	50,000	0%	In Progress
2241107 - WTP - Ultraviolet Light Disinfection System	-	2,000,000	2,000,000	0%	In Progress
2241109 - WTP - Online Chlorine Analyzers (3)	-	21,000	21,000	0%	Not Started
2241110 - WTP - Tonner Room Overhead Crane Replacement	-	15,000	15,000	0%	Not Started
2241111 - West End On-Line Chlorine Analyzers	-	14,000	14,000	0%	Not Started
2241114 - River Intake - VFD Drive Replacement (LLP-101)	-	25,000	25,000	0%	Not Started
2241115 - Pumphouse - UBS - RWBP 401 Soft Start Replacement	-	12,000	12,000	0%	Not Started
2241116 - Pumphouse - UBS - RWBP 410/402 Pump overhaul	-	35,000	35,000	0%	Not Started
2241117 - Pumphouse - UBS RWBP 401/402 Motor Overhaul	-	30,000	30,000	0%	Not Started
2241118 - WTP - Water System Assessment Study	-	150,000	150,000	0%	Not Started
2241151 - WTP - (Unit 22-72) - 1/2 Ton Truck	-	46,000	46,000	0%	In Progress
2242002 - Wastewater Collection - Inflow/Infiltration Reduction Program	-	25,000	25,000	0%	Not Started
2243004 - SWASTE - Landfill Maintenance Building, Entrance and Public Drop-off (	-	2,000,000	2,000,000	0%	Not Started
2254002 - Cemetery - Phase 1 Development Plan	-	520,000	520,000	0%	In Progress
2255101 - SOCSRV - Community Event Trailer	-	90,000	90,000	0%	Not Started

	<b>Actuals</b>	<b>Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>Project Status</b>
	<i>(3 months)</i>	<i>(12 months)</i>	<i>(Budget Remaining)</i>	<i>(Budget Spent)</i>	
<b>Capital Projects &amp; One-Time Expenditures</b>					
2261002 - PLANN - Land Use Bylaw Update	-	150,000	150,000	0%	Not Started
2261206 - LAND - Parkview Phase 6-5 Design	-	1,639,091	1,639,091	0%	Not Started
2261208 - LAND - East End Residential Spray Park	-	350,000	350,000	0%	Not Started
2261209 - LAND - Parkview 6-3 - Greenspace development	-	255,000	255,000	0%	Not Started
2261210 - LAND - Wig Industrial Area Structure Plan	-	90,000	90,000	0%	In Progress
2261211 - LAND - Martin Browne Redevelopment	-	180,000	180,000	0%	Not Started
2261309 - BM - Building Maintenance - Furniture Replacement	-	20,000	20,000	0%	In Progress
2261350 - BLDMNT - (Unit 22-57) - 1/2 Ton Truck	-	45,000	45,000	0%	In Progress
2261351 - BLDMNT - (Unit 22-58) - 1/2 Ton Truck	-	45,000	45,000	0%	In Progress
2261352 - BLDMNT - (Unit 22-63) - 1/2 Ton Truck	-	45,000	45,000	0%	In Progress
2261353 - BLDMNT - (Unit 23-48) - 3/4 Ton Truck	-	50,000	50,000	0%	In Progress
2263001 - ECDEV - Retail Gap Analysis	-	50,000	50,000	0%	In Progress
2271005 - BMASP - Bud Miller Lake trail and outlet redevelopment	-	300,000	300,000	0%	In Progress
2271011 - BM - Park Centre - Rehabilitation - Design	-	30,000	30,000	0%	Not Started
2271012 - BM - Park Centre - Rehabilitation - Construction	-	1,000,000	1,000,000	0%	Not Started
2271020 - PLNTOPS - Spray Park valve replacement	-	50,000	50,000	0%	Not Started
2271204 - Parks - Martin Browne Playground Replacement	-	120,000	120,000	0%	Not Started
2271205 - Parks - Golf & Cemetery Drainage Plan	-	150,000	150,000	0%	Not Started
2271250 - PARKS- (Unit 11-23) - Front Mount Riding Mower	-	42,000	42,000	0%	Not Started
2271253 - PARKS - (Unit 22-59) - 1/2 Ton Truck	-	39,000	39,000	0%	In Progress
2271261 - PARKS - (Unit 16-20) - Rough Cut Mower	-	26,500	26,500	0%	Not Started
2271263 - PARKS - (Unit 30-44) - Dirt Screener	-	51,400	51,400	0%	In Progress
2271264 - PARKS - (Unit 18-42) - Side / Side	-	25,000	25,000	0%	In Progress
2271265 - PARKS - (Unit 13-41) - Trailer	-	6,000	6,000	0%	Not Started
2271303 - Weaver Park Office Replacement	-	300,000	300,000	0%	In Progress
2273001 - BAC - Diving Blocks Replacement	-	25,000	25,000	0%	In Progress
2273002 - BAC - Locker Replacement	-	284,000	284,000	0%	In Progress
2273101 - LGCC - Golf Carts	-	100,000	100,000	0%	In Progress
2273102 - LGCC - Reelmaster 5410 Fairway Mower (2)	-	200,000	200,000	0%	In Progress
2273103 - LGCC - Toro Sand Pro 5040	-	32,000	32,000	0%	In Progress
2273104 - LGCC - Yamaha Adventurer II Beverage Cart	-	22,000	22,000	0%	In Progress
2273105 - LGCC - Fairway Regrade	-	140,000	140,000	0%	Not Started
2273107 - LGCC - Grounds Master 3500 D	-	60,000	60,000	0%	In Progress
2273108 - LGCC - Workman 3300 D Replacement	-	45,000	45,000	0%	In Progress
2273110 - LGCC - Tractor Replacement	-	20,000	20,000	0%	In Progress
2273113 - LGCC - Replace Patio Windows and Doors	-	50,000	50,000	0%	In Progress
2273114 - LGCC - Pesticide Shed	16,175	40,000	23,825	40%	Not Started
2273116 - LGCC - Driving Range Picker	-	20,000	20,000	0%	In Progress

	<b>Actuals</b>	<b>Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>Project Status</b>
	<i>(3 months)</i>	<i>(12 months)</i>	<i>(Budget Remaining)</i>	<i>(Budget Spent)</i>	
<b>Capital Projects &amp; One-Time Expenditures</b>					
2273118 - LGCC - Maintenance Shop Design	-	150,000	150,000	0%	Not Started
2273301 - PLNTOPS - SSC 3 Compressor replacement	-	130,000	130,000	0%	In Progress
2273302 - SSC - Sidewalk/Parking Lot Rehabilitation Phase 2	-	80,000	80,000	0%	In Progress
2273315 - SSC - Sports Netting	-	85,000	85,000	0%	In Progress
2273350 - SERVUS - Unit 22-62 - 1/2 Ton Truck	-	45,000	45,000	0%	In Progress
2276103 - LCSC - Building Demolition	540	400,000	399,460	0%	In Progress
2276104 - LMA - Artifact Trailer	-	22,000	22,000	0%	In Progress
2276106 - WHP - Artifact Warehouse Repairs	-	13,000	13,000	0%	In Progress
2276107 - WHP - Air Replacement Unit Installation	-	15,000	15,000	0%	In Progress
2276108 - WHP - Weaver House Abatement	-	80,000	80,000	0%	Not Started
2313605 - ROADS - 2023 Surface Improvement Program – Design Service	-	150,000	150,000	0%	Not Started
2342003 - 2023 Water and Sewer Replacement Program – Design Service	-	25,000	25,000	0%	Not Started
<b>Total Capital Projects &amp; One-Time Expenditures</b>	<b>\$ 3,800,014</b>	<b>\$ 97,830,372</b>	<b>\$ 94,030,358</b>	<b>4%</b>	